

February 7, 2025

Name of Company: MABUCHI MOTOR CO., LTD.

Representative: Tohru TAKAHASHI,

Representative Director and President, COO

(Securities Code: 6592)

Contact: Tadahito IYODA,

Executive Officer, Senior General Manager

Corporate Planning Headquarters

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Mabuchi Motor to Acquire High-precision Plastic Gear Manufacture OB Kogyo Ltd.

MABUCHI MOTOR CO.,LTD.(the "Company") announced that the Board of Directors' meeting held today on February 7, 2025, the company resolved to acquire shares of OB Kogyo Ltd. ("OB Kogyo")(the "Transaction"), a manufacturer of high-precision plastic gear, and has entered into a share purchase agreement on the same date.

1. Purpose of the Transaction

The company are announcing Management Plan 2030 with e-MOTO as the new business concept to archive the plan. e-MOTO is the concept to define the company's providing value as a "movement". The demands from customer to provide products in a complete units are recently increasing and the company is intending to expand business domain by offering not just a simple motor rotation, but more value added "movement" solution to customer. M&A and alliance are planning to be actively considered to archive such a vision.

OB Kogyo Group, which consists of OB Kogyo and its affiliated companies, is a high-precision plastic gear manufacturer that has both mold and molding technologies, and able to propose most appropriate gear solution to customer ensured by an extensive experience cultivated more than 70 years since its foundation. OB Kogyo also has a long track record of manufacturing products worldwide and operating several production facilities in countries such as China, Vietnam and Philippine with capability to provide one-stop service from initial development to mass production in global level.

The gear products, enable multi-axis transmission and speed change of the rotational motion generated by motors, can be more value-added solution by optimal unit design together with motor and gear. By leveraging OB Kogyo's global one-stop gear capability, the company will strive to provide the best "movement" solution to customer.

* e-MOTO: A combination of "electric," meaning "powered by electricity," and the Latin "moto," the origin of the word motor and meaning "to give motion," and the origin of the word "motor"

2. Overview of OB Kogyo

(1)	Company name	OB Kogyo Ltd.				
(2)	Location	9-1-22 Tanimachi, Chuo-ku, Osaka, Japan				
(3)	Representative	•	RA, Chairman and Representative Director			
(4)	Business description	Kayako OMURA, Representative Director and President Manufacture and sales of plastic products for industrial use, molds and jigs. Sales of sliding bearings and lubricants through distributors				
(5)	Paid in Capital	JPY 45 million				
(6)	Established	April 2, 1968				
(7)	Major shareholder and ownership (Note1)	Kayako OMURA 61.5% Tatsuya OMURA 16.4% Other Shareholders 22.0%				
	Relationship between OB Kogyo and the Company	Capital Relationship	None			
(8)		Personnel Relationship	None	None		
		Business Relationship	None			
(9)	Three-year financial summary (Note 2)					
	Fiscal year ended	March 2022	March 2023	March 2024		
	Sales	JPY4,063 million	JPY4,434 million	JPY4,016 million		

(Note 1) The major shareholders of OB Kogyo as of February 7,2025 are as described, but prior to the execution of this Transaction, Kayako OMURA acquired all of the outstanding shares held by the other shareholders (hereinafter referred to as the "Pre-transaction"), and as a result, the shareholders of OB Kogyo (excluding treasury shares) at the time of the execution of the Transaction is expected to be Kayako OMURA and Tatsuya OMURA.

(Note 2) As OB Kogyo does not prepare consolidated financial statements, but six other affiliates does prepare consolidated financial statement, financial figures of the group were simply combined.

3. Overview of the Sellers

(1)	Name	Kayako OMURA, Tatsuya OMURA	
(2)	Relationship between the Sellers and the Company	There is no capital, personnel, or business relationship between the Company and the Sellers.	

4. Transaction overview

The purchase price is confidential due to the agreement with the Sellers, however the Company will acquire 100% of OB Kogyo shares post pre-transaction for cash considerations. The estimated closing of this Transaction is scheduled for April 2025, but this may change due to filing procedures with the relevant authorities or other reasons.

5. Future Outlook

The impact of this Transaction on the consolidated performance and financial standings of the Company for the current fiscal year is limited.

End of Document

Acquisition of OB Kogyo Ltd., a manufacturer of high-precision plastic gears

Mabuchi Motor Co., Ltd. (Securities code: 6592)

February 7, 2025



Actuating Your Dreams









Established: April 2, 1968

Representative: Tatsuya OMURA, Chairman and Representative

Director

Kayako OMURA, Representative Director and

President

Business: Manufacture and sales of plastic products for

industrial use, molds and jigs. Sales of sliding

bearings and lubricants through distributors

Location: <Head Office> Japan(Osaka)

<Factory> Japan(Osaka), China (Shenzhen,

Qingdao), Vietnam, Philippines

Fiscal year ended	March 2022	March 2023	March 2024
Sales	JPY 4,063 million	JPY 4,434 million	JPY 4,016 million





Global one-stop service from initial development to mass production by in-house mold design and manufacturing capability

Excellent customer satisfaction ensured by completely organized global QCD management

IATF 16949 certified in addition to ISO. High standard quality assurance system which enable to deliver automotive customer





High-precision plastic gear manufacture with rich and extensive experience

High technical capabilities on precision molding

- Reliable technical capabilities build by long time extensive experience of mass production
- Capable of wide range of materials, from general-purpose plastics to super engineering plastics

One-stop service

 Able to provide one-stop service from molding to secondary processing, unit assembly, and evaluation

Proven manufacturing capabilities in Japan and overseas

- Overseas production bases with many years of production experience
- Comprehensive quality control in all facilities



OB Kogyo's Strengths

- Proven technical capabilities of high-precision gears and molding products, based on extensive track record of mass production
- Compatible with a wide range of resin materials including super engineering plastics
- Global production and mold capability

Providing value added solution by optimal unit design together with motor and gear.

Capturing increasing unit demands on market



Realize business growth by promoting unit product especially on automotive area by integrating OB Kogyo to Mabuchi Motor group

Expansion of business areas based on a concept of e-MOTO

Contributing to problem-solving for customers by providing solutions to customers' "movement" requirements

Input Communication) Control Units Power Output - Creation of movement standardization strategy is applied Mabuchi Motor Areas in which M&A and alliances **Expansion of our organizational** are considered and implemented Expansion of areas in which capabilities to peripheral areas Mabuchi Mabuchi Oken **Electromag** (Pump) **OKI Micro OB Kogyo Engineering** (Gear) (Scheduled July 2025) Areas in which M&A and alliances are considered and implemented

The 3 M fields

Mobility

Motors for EVs, AGV/AMR and personal mobility

Machinery

Motors for robots and industrial equipment

Medical

Motors for medical equipment

