

01. Consolidated Performance

(Lower row : YoY)

	'23/10				'24/10				'25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Net Sales (million yen)	79,022	157,078	241,504	330,123	86,731	175,875	270,216	370,913	97,267			
	113.0%	115.6%	114.4%	113.7%	109.8%	112.0%	111.9%	112.4%	112.1%			
Cost of Sales	57,419	115,463	176,284	240,496	63,718	129,823	198,398	268,843	71,801			
	108.3%	108.7%	108.6%	109.5%	111.0%	112.4%	112.5%	111.8%	112.7%			
Gross Profit	21,602	41,614	65,220	89,626	23,013	46,051	71,818	102,069	25,465			
	127.8%	140.2%	133.8%	127.0%	106.5%	110.7%	110.1%	113.9%	110.7%			
Selling, General & Administrative Expenses	13,185	26,517	40,829	57,639	14,390	29,397	45,208	63,371	16,147			
	107.6%	109.9%	111.0%	115.5%	109.1%	110.9%	110.7%	109.9%	112.2%			
Operating Profit	8,416	15,097	24,390	31,986	8,622	16,654	26,610	38,697	9,318			
	180.9%	271.7%	203.9%	154.7%	102.4%	110.3%	109.1%	121.0%	108.1%			
Recurring Profit	3,981	11,493	21,114	27,673	7,975	14,998	24,014	35,445	8,388			
	106.5%	291.0%	225.5%	163.1%	200.3%	130.5%	113.7%	128.1%	105.2%			
Net Profit Attributable to Owners of the Parent	3,148	7,979	15,293	17,542	5,086	9,009	14,655	18,625	5,176			
	664.3%	-	661.2%	708.2%	161.5%	112.9%	95.8%	106.2%	101.8%			
EBITDA*	16,257	30,615	47,865	63,502	16,621	33,378	52,902	73,922	18,380			
	129.2%	143.4%	134.3%	121.7%	102.2%	109.0%	110.5%	116.4%	110.6%			

*EBITDA: Operating Profit + Depreciation and Amortization (including Goodwill Amortization)

02. Profitability

(Lower row : YoY)

	'23/10				'24/10				'25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Gross Profit Margin (%)	27.3%	26.5%	27.0%	27.1%	26.5%	26.2%	26.6%	27.5%	26.2%			
	+3.2pt	+4.6pt	+3.9pt	+2.8pt	-0.8pt	-0.3pt	-0.4pt	+0.4pt	-0.4pt			
Operating Profit Margin	10.7%	9.6%	10.1%	9.7%	9.9%	9.5%	9.8%	10.4%	9.6%			
	+4.0pt	+5.5pt	+4.4pt	+2.6pt	-0.7pt	-0.1pt	-0.3pt	+0.7pt	-0.4pt			
Recurring Profit Margin	5.0%	7.3%	8.7%	8.4%	9.2%	8.5%	8.9%	9.6%	8.6%			
	-0.3pt	+4.4pt	+4.3pt	+2.5pt	+4.2pt	+1.2pt	+0.1pt	+1.2pt	-0.6pt			
Net Profit Margin	4.0%	5.1%	6.3%	5.3%	5.9%	5.1%	5.4%	5.0%	5.3%			
	+3.3pt	+5.5pt	+5.2pt	+4.5pt	+1.9pt	+0.0pt	-0.9pt	-0.3pt	-0.5pt			
EBITDA Margin	20.6%	19.5%	19.8%	19.2%	19.2%	19.0%	19.6%	19.9%	18.9%			
	+2.6pt	+3.8pt	+2.9pt	+1.3pt	-1.4pt	-0.5pt	-0.2pt	+0.7pt	-0.3pt			

03. Consolidated Balance Sheets

(Lower row : Compared to previous fiscal year)

	'23/10				'24/10				'25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Total Assets (million yen)	304,198	310,419	301,625	308,157	303,638	310,816	295,824	295,701	295,758			
	98.9%	100.9%	98.0%	100.2%	98.5%	100.9%	96.0%	96.0%	100.0%			
Current Assets	138,935	140,920	125,584	133,335	128,528	128,611	108,754	111,840	108,063			
	100.8%	102.3%	91.1%	96.7%	96.4%	96.5%	81.6%	83.9%	96.6%			
of which Cash and Deposits	84,270	85,614	64,760	73,957	70,830	68,115	43,545	48,733	46,550			
	98.2%	99.8%	75.5%	86.2%	95.8%	92.1%	58.9%	65.9%	95.5%			
Noncurrent Assets	164,995	169,262	175,835	174,647	174,966	182,091	186,987	183,810	187,674			
	97.3%	99.9%	103.7%	103.0%	100.2%	104.3%	107.1%	105.2%	102.1%			
of which Vehicles for Mobility Business	25,739	28,483	31,290	30,632	31,552	33,903	35,185	35,762	37,654			
(include Intangible Assets Related to Contract)	95.3%	105.5%	115.8%	113.4%	103.0%	110.7%	114.9%	116.7%	105.3%			
of which Goodwill	26,574	26,786	28,653	24,662	24,011	24,642	25,833	21,837	22,036			
(include Intangible Assets Related to Contract)	96.3%	97.0%	103.8%	89.4%	97.4%	99.9%	104.7%	88.5%	100.9%			
Deferred Assets	267	236	205	174	143	113	82	51	20			
	89.7%	79.3%	69.0%	58.6%	82.4%	64.7%	47.1%	29.4%	40.0%			
Total Liabilities	257,944	260,826	245,513	249,741	240,767	242,540	219,571	217,557	212,070			
	96.4%	97.5%	91.8%	93.3%	96.4%	97.1%	87.9%	87.1%	97.5%			
Current Liabilities	92,561	98,351	99,127	103,922	94,959	93,835	71,205	79,026	73,535			
	91.9%	97.7%	98.5%	103.2%	91.4%	90.3%	68.5%	76.0%	93.1%			
Noncurrent Liabilities	165,383	162,475	146,385	145,818	145,807	148,705	148,366	138,531	138,535			
	99.1%	97.4%	87.7%	87.4%	100.0%	102.0%	101.7%	95.0%	100.0%			
Net Assets	46,254	49,592	56,111	58,416	62,871	68,275	76,252	78,144	83,687			
	115.5%	123.9%	140.1%	145.9%	107.6%	116.9%	130.5%	133.8%	107.1%			
of which Shareholders Equity	55,907	60,738	68,052	70,301	75,387	79,446	85,092	89,063	93,387			
	106.0%	115.1%	129.0%	133.2%	107.2%	113.0%	121.0%	126.7%	104.9%			
Interest-Bearing Dept (million yen)	191,801	183,522	170,121	170,724	171,706	162,643	145,654	143,983	143,613			
	98.4%	94.2%	87.3%	87.6%	100.6%	95.3%	85.3%	84.3%	99.7%			
Convertible Bonds	35,000	42,310	42,310	42,310	42,310	42,310	42,310	42,310	42,310			
with Stock Acquisition Rights	100.0%	120.9%	120.9%	120.9%	100.0%	100.0%	100.0%	100.0%	100.0%			
Bank for Borrowings	128,732	114,006	99,850	99,616	99,409	87,754	69,979	69,689	70,094			
	99.2%	87.9%	77.0%	76.8%	99.8%	88.1%	70.2%	70.0%	100.6%			
of which Subordinated Loan	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000			
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%			
Lease Obligations	28,068	27,206	27,961	28,797	29,987	32,579	33,364	31,984	31,208			
	92.9%	90.1%	92.6%	95.3%	104.1%	113.1%	115.9%	111.1%	97.6%			
Shareholders Equity Ratio (%)	18.4%	19.6%	22.6%	22.8%	24.8%	25.6%	28.8%	30.1%	31.6%			
	+1.2pt	+2.4pt	+5.4pt	+5.7pt	+2.0pt	+2.7pt	+6.0pt	+7.3pt	+1.5pt			
Net Debt to Equity Ratio* (times)	1.92	1.61	1.55	1.38	1.34	1.19	1.20	1.07	1.04			
	-0.15	-0.46	-0.52	-0.69	-0.04	-0.19	-0.18	-0.31	-0.03			

*Net Debt to Equity Ratio : (Interest Bearing Debt - Cash and deposits) / Shareholders Equity

04.Cash Flow Statement

	`23/10				`24/10				(Lower row : YoY) `25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Net Cash used in Operating Activities(million yen)	4,545	24,353	31,697	48,188	6,330	28,467	32,237	54,176	10,621			
	-	488.5%	207.3%	164.1%	139.3%	116.9%	101.7%	112.4%	167.8%			
Net Cash used in Investing Activities	-2,535	-10,111	-19,693	-25,661	-6,190	-14,638	-25,045	-37,563	-9,225			
	-	-	-	-	-	-	-	-	-			
Net Cash used in Financing Activities	-3,288	-14,600	-31,509	-35,633	-3,107	-20,362	-39,354	-42,508	-3,883			
	-	-	-	-	-	-	-	-	-			
Cash and Cash Equivalents	83,487	84,805	63,864	73,299	70,179	67,425	42,810	48,041	46,007			
	103.4%	102.3%	76.0%	86.2%	84.1%	79.5%	67.0%	65.5%	65.6%			
Free Cash Flow(million yen)	2,009	14,241	12,003	22,527	140	13,828	7,192	16,612	1,396			
	-	-	437.0%	187.5%	7.0%	97.1%	59.9%	73.7%	997.2%			

05. Financial Indicators

	`23/10				`24/10				(Lower row : YoY) `25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Return on Equity (ROE)(%)	5.8%	14.1%	25.3%	28.5%	7.0%	12.0%	18.9%	23.4%	5.7%			
	+3.9pt	+15.7pt	+19.4pt	+22.2pt	+1.2pt	-2.0pt	-6.5pt	-5.1pt	-1.3pt			
Return on Investment Capital (ROIC)* (%)	2.4%	4.3%	7.0%	9.1%	2.5%	4.8%	7.2%	11.3%	2.8%			
	+1.1pt	+2.7pt	+2.2pt	+3.4pt	+0.1pt	+0.5pt	+0.2pt	+2.2pt	+0.3pt			
Return on Assets (ROA)(%)	1.0%	2.6%	5.0%	5.7%	1.7%	2.9%	4.9%	6.2%	1.8%			
	+0.9pt	+2.8pt	+4.3pt	+4.9pt	+0.6pt	+0.3pt	-0.2pt	+0.5pt	+0.1pt			
Earnings Per Share (EPS)(yen)	18.47	46.80	89.69	102.87	29.83	52.83	85.92	109.20	30.35			
	602.0%	-	620.7%	675.8%	161.5%	112.9%	95.8%	106.1%	101.7%			
Book-value Per Share (BPS)(yen)	270.89	290.47	328.70	342.28	368.41	399.93	446.69	457.79	490.28			
	257.9%	128.3%	134.6%	146.0%	136.0%	137.7%	135.9%	133.7%	133.1%			
Price Earnings Ratio (PER)(x)	119.09	44.70	20.88	16.44	64.97	32.22	18.78	17.50	67.24			
	21.2%	-	16.2%	12.6%	54.6%	72.1%	89.9%	106.5%	103.5%			
Price Book-value Ratio (PBR)(x)	8.12	7.20	5.70	4.94	5.26	4.26	3.61	4.17	4.16			
	49.4%	87.7%	74.7%	58.4%	64.8%	59.1%	63.4%	84.5%	79.1%			
Dividend Per Share(yen)				0.0				5.0				
				-				+5.0pt				
Dividend Payout Ratio(%)				0.0%				4.6%				
								+4.6pt				
Dividend on Equity Ratio(DOE*)(%)				0.0%				1.1%				

*Return on Investment Capital : (Operating Profit after Tax : Operating Profit×(1-Legal Effective Tax Rate)) / (Interest-Bearing Debt+Shareholders Equity)

*DOE : Dividends / Shareholder's Equity(avarage)

06. Capital Investment

	`23/10				`24/10				(Lower row : YoY) `25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Total(million yen)	5,525	15,421	27,085	36,607	9,979	23,804	34,302	50,566	11,603			
	147.9%	182.8%	195.8%	168.1%	180.6%	154.4%	126.6%	138.1%	116.3%			
Parking Business Japan	1,241	3,809	5,832	9,233	2,599	6,268	9,842	17,280	3,665			
	285.8%	304.3%	282.0%	300.5%	209.5%	164.6%	168.8%	187.1%	141.0%			
Mobility Business	1,373	5,034	11,956	16,523	2,401	6,153	11,639	15,531	3,771			
	65.9%	115.0%	160.6%	158.4%	174.9%	122.2%	97.4%	94.0%	157.1%			
Parking Business International	2,549	5,552	7,920	8,346	4,548	9,595	10,868	14,331	2,871			
	279.3%	261.6%	234.8%	118.2%	178.4%	172.8%	137.2%	171.7%	63.1%			
Other	362	1,024	1,375	2,504	429	1,786	1,951	3,423	1,295			
	117.9%	150.4%	145.9%	207.1%	118.7%	174.5%	141.8%	136.7%	301.4%			
Cash Base(million yen)	3,522	10,855	20,321	29,141	5,794	13,984	23,202	36,061	9,015			
	107.3%	147.1%	164.7%	170.6%	164.5%	128.8%	114.2%	123.7%	155.6%			
Parking Business Japan	963	2,936	4,209	6,259	1,879	4,227	6,779	13,129	2,899			
	258.5%	287.4%	242.7%	247.5%	195.2%	144.0%	161.1%	209.8%	154.2%			
Mobility Business	1,373	5,034	11,956	16,523	2,401	6,153	11,639	15,531	3,771			
	65.9%	115.0%	160.6%	158.4%	174.9%	122.2%	97.4%	94.0%	157.1%			
Parking Business International	824	1,860	2,779	3,854	1,083	1,816	2,831	3,977	1,048			
	157.9%	143.5%	125.4%	132.2%	131.4%	97.6%	101.9%	103.2%	96.8%			
Other	362	1,024	1,375	2,504	429	1,786	1,951	3,423	1,295			
	117.9%	150.4%	145.9%	207.1%	118.7%	174.5%	141.8%	136.7%	301.4%			
Finance Lease	2,003	4,565	6,764	7,466	4,185	9,819	11,099	14,505	2,588			
	442.9%	432.3%	453.5%	159.3%	208.9%	215.1%	164.1%	194.3%	61.8%			
Parking Business Japan	277	873	1,622	2,974	719	2,041	3,063	4,151	765			
	450.6%	379.8%	486.2%	547.3%	259.0%	233.8%	188.7%	139.6%	106.4%			
Mobility Business	-	-	-	-	-	-	-	-	-			
	-	-	-	-	-	-	-	-	-			
Parking Business International	1,725	3,692	5,141	4,492	3,465	7,778	8,036	10,354	1,822			
	441.6%	446.8%	444.1%	108.4%	200.9%	210.6%	156.3%	230.5%	52.6%			
Other	-	-	-	-	-	-	-	-	-			
	-	-	-	-	-	-	-	-	-			

07. Depreciation and Amortization (except Intangible Assets Related to Contract)

	23/10				24/10				(Lower row : YoY) 25/10			
	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Total(million yen)	7,407	14,662	22,180	29,629	7,552	15,822	24,913	33,376	8,628			
	98.2%	97.7%	98.7%	99.3%	102.0%	107.9%	112.3%	112.6%	114.3%			
Parking Business Japan	1,627	3,270	4,921	6,623	1,709	3,485	5,378	7,352	2,014			
	86.7%	87.6%	89.5%	91.8%	105.0%	106.6%	109.3%	111.0%	111.0%			
Mobility Business	2,242	4,437	6,660	8,846	2,172	4,445	6,853	9,328	2,577			
	89.3%	89.3%	89.9%	90.5%	96.9%	100.2%	102.9%	105.4%	118.6%			
Parking Business International	3,048	5,982	9,137	12,160	3,095	6,727	10,949	14,349	3,430			
	113.9%	112.0%	112.7%	111.5%	101.5%	112.5%	119.8%	118.0%	110.8%			
Other	488	972	1,460	1,997	574	1,163	1,732	2,346	606			
	101.9%	101.0%	100.2%	102.2%	117.5%	119.6%	118.6%	117.4%	105.6%			

08. Segment Information
08-1. Performance by Segment

		'24/10				'25/10				(Lower row : YoY)	
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	'24/10(old)*	'25/10(old)*
Net Sales	(million yen)	86,731	175,875	270,216	370,913	97,267				86,731	97,267
		-	-	-	-	112.1%				109.8%	112.1%
Parking Business Japan		43,616	88,159	134,567	182,302	47,852				42,358	46,332
		-	-	-	-	109.7%				106.2%	109.4%
Mobility Business		25,388	52,022	80,182	112,058	29,627				25,388	29,627
		-	-	-	-	116.7%				113.9%	116.7%
Parking Business International		19,256	38,464	59,696	82,411	21,538				19,256	21,538
		-	-	-	-	111.9%				112.9%	111.9%
UK		10,542	20,653	32,659	46,334	12,300				10,542	12,300
		-	-	-	-	116.7%				118.4%	116.7%
AU		5,333	10,890	16,515	21,982	5,444				5,333	5,444
		-	-	-	-	102.1%				104.2%	102.1%
TW		2,064	4,272	6,544	8,791	2,389				2,064	2,389
		-	-	-	-	115.7%				119.0%	115.7%
Other		1,315	2,648	3,977	5,303	1,404				1,315	1,404
		-	-	-	-	106.8%				101.9%	106.8%
Adjustments		-1,530	-2,770	-4,229	-5,860	-1,751				-271	-231
		-	-	-	-	-				-	-
Operating expenses	(million yen)	78,109	159,221	243,606	332,216	87,949				78,109	87,949
		-	-	-	-	112.6%				110.6%	112.6%
Parking Business Japan		34,727	70,632	107,713	145,935	38,576				33,882	37,552
		-	-	-	-	111.1%				109.0%	110.8%
Mobility Business		22,365	45,583	69,643	96,121	26,470				20,723	24,487
		-	-	-	-	118.4%				123.9%	118.2%
Parking Business International		19,127	38,773	59,781	81,531	21,162				19,127	21,162
		-	-	-	-	110.6%				113.2%	110.6%
UK		10,852	21,813	33,975	46,498	12,209				10,852	12,209
		-	-	-	-	112.5%				115.9%	112.5%
AU		5,319	10,980	16,604	22,663	5,566				5,319	5,566
		-	-	-	-	104.6%				109.7%	104.6%
TW		1,750	3,596	5,563	7,521	2,061				1,750	2,061
		-	-	-	-	117.8%				118.2%	117.8%
Other		1,205	2,384	3,637	4,847	1,326				1,205	1,326
		-	-	-	-	110.0%				99.8%	110.0%
Adjustments		1,889	4,233	6,470	8,627	1,740				4,377	4,747
	(Head Office Expenses etc.)	-	-	-	-	92.1%				49.8%	108.5%
Operating Profit or Loss (-)	(million yen)	8,622	16,654	26,610	38,697	9,318				8,622	9,318
		-	-	-	-	108.1%				102.4%	108.1%
Parking Business Japan		8,889	17,527	26,854	36,367	9,276				8,476	8,780
		-	-	-	-	104.4%				105.7%	103.6%
Mobility Business		3,023	6,439	10,539	15,937	3,157				4,665	5,140
		-	-	-	-	104.4%				110.2%	110.2%
Parking Business International		129	-309	-85	880	376				129	376
	(before Amortization of Goodwill, etc.)	-	-	-	-	291.7%				84.9%	291.7%
UK		-310	-1,160	-1,316	-164	91				-310	91
		-	-	-	-	-				-	-
AU		14	-90	-89	-681	-122				14	-122
		-	-	-	-	-				5.4%	-
TW		314	676	981	1,270	328				314	328
		-	-	-	-	104.4%				124.0%	104.4%
Other		110	264	340	456	78				110	78
		-	-	-	-	71.7%				132.6%	71.7%
Adjustments		-3,419	-7,003	-10,699	-14,487	-3,491				-4,648	-4,978
	(Head Office Expenses etc.)	-	-	-	-	-				-	-

*Starting from FY2025, we have reorganized segments to more accurately measure the profitability of each segment

[Reference] Parking Business International (after Amortization of Goodwill, etc.) (Lower row : YoY)

		'24/10				'25/10			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Parking Business International	(million yen)	-317	-1,211	-1,463	-967	-56			
	(after Amortization of Goodwill, etc.)	-	-	-	-	-			
UK		-551	-1,649	-2,065	-1,169	-126			
		-	-	-	-	-			
AU		-92	-306	-420	-1,123	-233			
		-	-	-	-	-			
TW		314	676	981	1,270	328			
		-	127.3%	126.5%	123.8%	104.4%			
Other		12	68	41	55	-24			
		-	-	-	-	-			

08-2.Profitability by Segment

		'24/10				'25/10				(Lower row : YoY)	
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	'24/10(old)*	'25/10(old)*
Operating Profit Margin	(%)	9.9%	9.5%	9.8%	10.4%	9.6%				9.9%	9.6%
		-	-	-	-	-0.4pt				-0.7pt	-0.4pt
Parking Business Japan		20.4%	19.5%	19.6%	19.9%	19.4%				20.0%	18.9%
		-	-	-	-	-1.0pt				-0.1pt	-1.1pt
Mobility Business		11.9%	18.7%	19.4%	14.2%	10.7%				18.4%	17.4%
		-	-	-	-	-1.3pt				-0.6pt	-1.0pt
Parking Business International		0.7%	-0.8%	-0.1%	1.1%	1.7%				0.7%	1.7%
	(before Amortization of Goodwill, etc.)	-	-	-	-	+1.1pt				-0.6pt	+1.1pt
UK		-2.9%	-5.6%	-4.0%	-0.4%	0.7%				-2.9%	0.7%
		-	-	-	-	+3.7pt				+2.2pt	+3.7pt
AU		0.3%	-0.8%	-0.5%	-3.1%	-2.3%				0.3%	-2.3%
		-	-	-	-	-2.5pt				-5.0pt	-2.5pt
TW		15.2%	15.8%	15.0%	14.4%	13.7%				15.2%	13.7%
		-	-	-	-	-1.5pt				+0.6pt	-1.5pt
Other		8.4%	10.0%	8.6%	8.6%	5.6%				8.4%	5.6%
		-	-	-	-	-2.7pt				+1.9pt	-2.7pt

[Reference] Segment Information based on Financial Reports						(Lower row : YoY)				
		'24/10				'25/10				
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY	
Net sales	(million yen)	86,731	175,875	270,216	370,913	97,267				
		109.8%	112.0%	111.9%	112.4%	112.1%				
Parking Business Japan		43,616	88,159	134,567	182,302	47,852				
		106.2%	108.1%	108.2%	108.6%	109.7%				
Mobility Business		25,244	52,022	80,182	112,058	29,627				
		113.9%	114.8%	112.8%	114.0%	117.4%				
Parking Business International		19,256	38,464	59,696	82,411	21,538				
		112.9%	117.4%	119.5%	118.6%	111.9%				
Adjustments		-1,385	-2,770	-4,229	-5,860	-1,751				
(Head Office Expenses etc.)		-	-	-	-	-				
Operating Profit or Loss (-)	(million yen)	8,622	16,654	26,610	38,697	9,318				
		102.4%	110.3%	109.1%	121.0%	108.1%				
Parking Business Japan		8,889	17,527	26,854	36,367	9,276				
		96.5%	99.6%	96.7%	98.5%	104.4%				
Mobility Business		3,023	6,439	10,539	15,937	3,157				
		99.3%	113.3%	111.7%	125.9%	104.4%				
Parking Business International		-317	-1,211	-1,463	-967	-56				
		-	-	-	-	-				
Adjustments		-2,972	-6,101	-9,320	-12,639	-3,058				
(Head Office Expenses etc.)		-	-	-	-	-				
Operating Profit Margin	(%)	9.9%	9.5%	9.8%	10.4%	9.6%				
		-0.7pt	-0.1pt	-0.3pt	+0.7pt	-0.4pt				
Parking Business Japan		20.4%	19.9%	20.0%	19.9%	19.4%				
		-2.0pt	-1.7pt	-2.4pt	-2.0pt	-1.0pt				
Mobility Business		12.0%	12.4%	13.1%	14.2%	10.7%				
		-1.8pt	-0.2pt	-0.1pt	+1.3pt	-1.3pt				
Parking Business International		-1.6%	-3.1%	-2.5%	-1.2%	-0.3%				
		+0.0pt	-0.5pt	+0.5pt	+1.1pt	+1.4pt				

09.Parking Business Data

09-1.Number of Sites

		'24/10				'25/10			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Total	(sites)	28,009	28,328	28,627	29,106	29,004			
		100.2%	101.3%	102.4%	104.1%	99.6%			
Japan		25,375	25,646	25,940	26,300	26,167			
		100.0%	101.1%	102.2%	103.6%	99.5%			
Directly Operated		24,106	24,369	24,675	25,035	24,905			
		100.2%	101.3%	102.5%	104.0%	99.5%			
Times PARKING		17,768	17,999	18,231	18,571	18,699			
		100.7%	102.0%	103.4%	105.3%	100.7%			
Times PARKING B		6,102	6,130	6,203	6,215	5,962			
		98.5%	98.9%	100.1%	100.3%	95.9%			
Monthly Parking		2,640	2,662	2,686	2,742	2,770			
		101.7%	102.5%	103.5%	105.6%	101.0%			
Attached to Times PARKING		2,404	2,422	2,445	2,493	2,526			
		101.4%	102.2%	103.2%	105.2%	101.3%			
Facility Managed		1,269	1,277	1,265	1,265	1,262			
		96.4%	97.0%	96.1%	96.1%	99.8%			
Hourly Parking		743	747	733	732	731			
		94.5%	95.0%	93.3%	93.1%	99.9%			
Monthly Parking		577	582	583	583	581			
		99.3%	100.2%	100.3%	100.3%	99.7%			
Attached to Hourly Parking		51	52	51	50	50			
		100.0%	102.0%	100.0%	98.0%	100.0%			
Overseas		2,634	2,682	2,687	2,806	2,837			
		101.9%	103.7%	103.9%	108.5%	101.1%			
UK		832	843	853	898	872			
		102.8%	104.2%	105.4%	111.0%	97.1%			
AU		456	454	442	466	492			
		101.1%	100.7%	98.0%	103.3%	105.6%			
TW		823	863	865	901	925			
		101.9%	106.8%	107.1%	111.5%	102.7%			
SG		372	365	365	373	374			
		100.0%	98.1%	98.1%	100.3%	100.3%			
MY		151	157	162	168	174			
		103.4%	107.5%	111.0%	115.1%	103.6%			

09-2. Number of Spaces

		'24/10				'25/10			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Total	(spaces)	1,305,779	1,327,480	1,345,219	1,357,393	1,366,321			
		100.5%	102.1%	103.5%	104.4%	100.7%			
Japan		768,618	790,648	807,866	813,600	817,767			
		100.9%	103.8%	106.1%	106.8%	100.5%			
Directly Operated		649,339	670,760	687,702	702,626	708,267			
		101.3%	104.7%	107.3%	109.6%	100.8%			
Times PARKING		584,158	604,236	620,488	633,208	640,912			
		101.4%	104.9%	107.7%	109.9%	101.2%			
Times PARKING B		23,934	24,414	24,983	25,812	23,427			
		98.4%	100.4%	102.8%	106.2%	90.8%			
Monthly Parking		41,247	42,110	42,231	43,606	43,928			
		102.5%	104.7%	105.0%	108.4%	100.7%			
Facility Managed		119,279	119,888	120,164	110,974	109,500			
		98.7%	99.2%	99.4%	91.8%	98.7%			
Hourly Parking		97,957	99,112	98,927	90,148	88,603			
		98.7%	99.8%	99.6%	90.8%	98.3%			
Monthly Parking		21,322	20,776	21,237	20,826	20,897			
		98.9%	96.4%	98.5%	96.6%	100.3%			
Overseas		537,161	536,832	537,353	543,793	548,554			
		99.8%	99.8%	99.8%	101.0%	100.9%			
UK		188,850	187,085	187,311	187,500	187,069			
		100.1%	99.1%	99.3%	99.4%	99.8%			
AU		145,639	144,872	147,370	148,801	151,296			
		99.0%	98.4%	100.1%	101.1%	101.7%			
TW		28,801	29,844	30,296	31,890	32,410			
		99.8%	103.4%	105.0%	110.5%	101.6%			
SG		110,508	110,039	109,770	111,232	111,604			
		100.0%	99.6%	99.3%	100.6%	100.3%			
MY		63,363	64,992	62,606	64,370	66,175			
		100.8%	103.4%	99.6%	102.4%	102.8%			

09-3.Sites and Spaces of Times PARKING

	`24/10					(Total sites/Spaces Lower row : Compared to previous fiscal year / Developed/Cancelled/Rate Lower row : YoY)				
	Q1	Q2 YTD	Q3 YTD	FY		Q1	Q2 YTD	Q3 YTD	FY	
Total Sites (sites)	17,768	17,999	18,231	18,571		18,699				
	100.7%	102.0%	103.4%	105.3%		100.7%				
Developed	269	666	1,056	1,565		282				
	104.7%	132.1%	150.9%	160.7%		104.8%				
Cancelled	133	293	447	604		161				
	73.9%	77.3%	83.9%	85.3%		121.1%				
Converted & Segment shift	-7	-13	-17	-29		7				
Total Spaces (spaces)	584,158	604,236	620,488	633,208		640,912				
	101.4%	104.9%	107.7%	109.9%		101.2%				
Developed	9,469	37,046	57,045	73,929		11,788				
	80.9%	118.7%	134.7%	134.3%		124.5%				
Cancelled	2,789	10,204	13,741	17,615		4,031				
	58.3%	79.0%	67.0%	63.1%		144.5%				
Converted & Segment shift	1,216	1,132	922	632		-53				
Cancellation Rate (%)	0.5%	1.7%	2.5%	3.4%		0.9%				
(Based on site)	-0.4pt	-0.5pt	-0.5pt	-0.6pt		+0.4pt				

09-4.Times PARKING - Sites and Spaces of STANDARD

	`24/10					(Total sites/Spaces Lower row : Compared to previous fiscal year / Developed/Cancelled/Rate Lower row : YoY)				
	Q1	Q2 YTD	Q3 YTD	FY		Q1	Q2 YTD	Q3 YTD	FY	
Total Sites (sites)	13,533	13,628	13,726	13,903		13,945				
	100.4%	101.1%	101.8%	103.1%		100.3%				
Developed	168	395	626	948		166				
	96.6%	121.9%	139.7%	155.7%		98.8%				
Cancelled	112	238	368	501		130				
	72.7%	75.1%	82.0%	84.1%		116.1%				
Converted & Segment shift	-3	-9	-12	-24		6				
Total Spaces (spaces)	153,210	153,330	154,272	155,880		156,784				
	100.6%	100.7%	101.3%	102.4%		100.6%				
Developed	2,209	4,893	7,671	11,090		1,938				
	101.3%	101.9%	116.0%	126.2%		87.7%				
Cancelled	1,280	3,645	5,254	6,693		1,451				
	68.0%	81.3%	84.5%	81.5%		113.4%				
Converted & Segment shift	-8	-207	-434	-806		417				
Cancellation Rate (%)	0.8%	2.2%	2.7%	3.7%		0.9%				
(Based on site)	-0.3pt	-0.6pt	-0.6pt	-0.7pt		+0.1pt				

09-5.Times PARKING - Sites and Spaces of PARTNER SERVICE

	`24/10					(Total sites/Spaces Lower row : Compared to previous fiscal year / Developed/Cancelled/Rate Lower row : YoY)				
	Q1	Q2 YTD	Q3 YTD	FY		Q1	Q2 YTD	Q3 YTD	FY	
Total Sites (sites)	4,235	4,371	4,505	4,668		4,754				
	101.8%	105.1%	108.3%	112.2%		101.8%				
Developed	101	271	430	617		116				
	121.7%	150.6%	170.6%	169.0%		114.9%				
Cancelled	21	55	79	103		31				
	80.8%	88.7%	94.0%	92.0%		147.6%				
Converted & Segment shift	-4	-4	-5	-5		1				
Total Spaces (spaces)	430,948	450,906	466,216	477,328		484,128				
	101.6%	106.4%	110.0%	112.6%		101.4%				
Developed	7,260	32,153	49,374	62,839		9,850				
	76.3%	121.8%	138.1%	135.8%		135.7%				
Cancelled	1,509	6,559	8,487	10,922		2,580				
	52.0%	77.8%	59.4%	55.4%		171.0%				
Converted & Segment shift	1,224	1,339	1,356	1,438		-470				
Cancellation Rate (%)	0.5%	1.3%	1.9%	2.5%		0.7%				
(Based on site)	-0.2pt	-0.3pt	-0.2pt	-0.4pt		+0.2pt				

09-6.Times PARKING - Performance

		`24/10				(Lower row : YoY)			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Net sales	(million yen)	41,489	83,662	127,873	170,700	45,558			
		-	-	-	-	109.8%			
STANDARD		22,954	46,015	69,927	97,127	24,439			
		-	-	-	-	106.5%			
PARTNER SERVICE		17,241	35,044	54,000	73,573	19,508			
		-	-	-	-	113.1%			
adjustment		1,294	2,602	3,944	5,318	1,610			
		-	-	-	-	124.5%			
Cost of sales		30,156	61,227	93,173	125,021	33,289			
		-	-	-	-	110.4%			
STANDARD		17,768	35,813	54,007	71,929	18,825			
		-	-	-	-	105.9%			
PARTNER SERVICE		12,387	25,414	39,165	53,091	14,464			
		-	-	-	-	116.8%			
Gross profit		11,332	22,434	34,699	45,679	12,268			
		-	-	-	-	108.3%			
STANDARD		5,185	10,201	15,920	25,197	5,613			
		-	-	-	-	108.3%			
PARTNER SERVICE		4,853	9,629	14,834	20,481	5,044			
		-	-	-	-	103.9%			
adjustment		1,294	2,602	3,944	5,318	1,610			
		-	-	-	-	124.5%			
Gross profit margin	(%)	27.3%	26.8%	27.1%	26.8%	26.9%			
		-	-	-	-	-0.4pt			
STANDARD		22.6%	22.2%	22.8%	25.9%	23.0%			
		-	-	-	-	+0.4pt			
PARTNER SERVICE		28.2%	27.5%	27.5%	27.8%	25.9%			
		-	-	-	-	-2.3pt			

09-7.Times PARKING - KPI (Sales and Profit per Site or Space by month)

		`24/10				(Lower row : YoY)			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
STANDARD	Net Sales	49.9	50.1	50.6	52.6	51.9			
	(thousand yen / space・month)	-	-	-	-	104.0%			
	Cost of Sales	38.6	38.9	39.1	38.9	40.0			
		-	-	-	-	103.5%			
	Gross Profit	11.2	11.1	11.5	13.6	11.9			
		-	-	-	-	105.8%			
PARTNER SERVICE	Net Sales	1,363.6	1,370.4	1,387.4	1,395.3	1,375.7			
	(thousand yen / site・month)	-	-	-	-	100.9%			
	Cost of Sales	979.8	993.8	1,006.2	1,006.8	1,020.0			
		-	-	-	-	104.1%			
	Gross Profit	383.8	376.5	381.1	388.4	355.7			
		-	-	-	-	92.7%			

10.Mobility Business Data

10-1.Times CAR - Number of Units and Rental Sites

		`24/10				(Lower row : Compared to previous fiscal year)			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Rental Sites	(sites)	16,983	18,091	19,118	19,961	21,312			
		106.0%	112.9%	119.4%	124.6%	106.8%			
Units	(units)	61,721	64,363	67,650	69,170	71,042			
		102.8%	107.2%	112.7%	115.2%	102.7%			
Times CAR Dedicated	(units)	44,130	46,756	49,369	51,051	53,633			
		104.6%	110.9%	117.1%	121.0%	105.1%			

10-2.Number of Times CAR Member

		`24/10				(Lower row : Compared to previous fiscal year)			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Number of Member	(thousand people)	2,564.0	2,693.0	2,833.4	3,032.6	3,136.0			
		105.8%	111.1%	116.9%	125.1%	103.4%			
Individual Member		1,601.2	1,686.0	1,771.7	1,903.4	1,970.2			
		107.1%	112.8%	118.5%	127.3%	103.5%			
Corporate Member		962.8	1,007.0	1,061.7	1,129.2	1,165.8			
		103.6%	108.4%	114.3%	121.6%	103.2%			
Ratio of Corporate Members	(%)	37.6%	37.4%	37.5%	37.2%	37.2%			
		-0.8pt	-0.9pt	-0.9pt	-1.1pt	-0.1pt			

10-3.Sales and Profit per Unit/ Month (Directly Operated Only)

		`24/10				(Lower row : YoY)			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Times CAR	Net Sales(thousand yen / unit・month)	142.0	144.2	144.8	148.8	143.5			
		-	-	-	-	101.0%			
	Cost of Sales	125.4	125.8	125.2	126.9	116.8			
		-	-	-	-	101.2%			
	Operating Profit	16.6	18.3	19.5	21.9	26.7			
		-	-	-	-	100.1%			

[Reference] Sales and Disposal of Vehicles

		`24/10				(Lower row : YoY)			
		Q1	Q2 YTD	Q3 YTD	FY	Q1	Q2 YTD	Q3 YTD	FY
Net Sales	(million yen)	1,691	3,065	3,928	5,088	1,451			
		63.1%	55.1%	46.3%	50.9%	85.8%			
Operating Profit		558	871	1,077	1,391	220			
		41.4%	35.1%	31.5%	37.1%	39.3%			

[Reference]Details of reclassification of Financial Reports Segment Information and IR Business Profit and Loss

(million yen)

`24/10	Q1			Q2 YTD		
	①	②	①+②	①	②	①+②
	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR
Operating Profit or Loss (-)	8,622	-	8,622	16,654	-	16,654
Parking Business Japan	8,889	-	8,889	17,527	-	17,527
Mobility Business	3,023	-	3,023	6,439	-	6,439
Parking Business International	-317	+446	129	-1,211	+902	-309
Subtotal	11,595	+446	12,041	22,755	+902	23,658
Adjustments	-2,972	-446	-3,419	-6,101	-902	-7,003
Non-operating profit and loss	-647	-	-647	-1,655	-	-1,655
Recurring Profit	7,975	-	7,975	14,998	-	14,998

`24/10	Q3 YTD			FY		
	①	②	①+②	①	②	①+②
	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR
Operating Profit or Loss (-)	26,610	-	26,610	38,697	-	38,697
Parking Business Japan	26,854	-	26,854	36,367	-	36,367
Mobility Business	10,539	-	10,539	15,937	-	15,937
Parking Business International	-1,463	+1,378	-85	-967	+1,848	880
Subtotal	35,930	+1,378	37,309	51,337	+1,848	53,185
Adjustments	-9,320	-1,378	-10,699	-12,639	-1,848	-14,487
Non-operating profit and loss	-2,595	-	-2,595	-3,252	-	-3,252
Recurring Profit	24,014	-	24,014	35,445	-	35,445

`25/10	Q1			Q2 YTD		
	①	②	①+②	①	②	①+②
	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR
Operating Profit or Loss (-)	9,318	-	9,318			
Parking Business Japan	9,276	-	9,276			
Mobility Business	3,157	-	3,157			
Parking Business International	-56	+433	376			
Subtotal	12,376	+433	12,810			
Adjustments	-3,058	-433	-3,491			
Non-operating profit and loss	-930	-	-930			
Recurring Profit	8,388	-	8,388			

`25/10	Q3 YTD			FY		
	①	②	①+②	①	②	①+②
	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR	Segment Information of Financial Results	Amortization of Goodwill, etc.	Business Profit and Loss disclosed by IR
Operating Profit or Loss (-)						
Parking Business Japan						
Mobility Business						
Parking Business International						
Subtotal						
Adjustments						
Non-operating profit and loss						
Recurring Profit						

[Reference] Details of the reorganization of old and new segment information

(million yen)

24/10	Q1				Q2 YTD			
	①	②	③	①+②+③	①	②	③	①+②+③
	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information
Operating Profit or Loss (-)	8,622	-	-	8,622	16,654	-	-	16,654
Parking Business Japan	8,476	+1,258	-845	8,889	16,699	+2,532	-1,704	17,527
Mobility Business	4,665	-1,258	-383	3,023	9,725	-2,532	-754	6,439
Parking Business International	129	-	-	129	-309	-	-	-309
Subtotal	13,270	-	-1,228	12,041	26,115	-	-2,458	23,658
Adjustments	-4,648	-	+1,228	-3,419	-9,461	-	+2,458	-7,003
Non-operating profit and loss	-647	-	-	-647	-1,655	-	-	-1,655
Recurring Profit	7,975	-	-	7,975	14,998	-	-	14,998

24/10	Q3 YTD				FY			
	①	②	③	①+②+③	①	②	③	①+②+③
	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information
Operating Profit or Loss (-)	26,610	-	-	26,610	38,697	-	-	38,697
Parking Business Japan	25,636	+3,839	-2,621	26,854	34,638	+5,318	-3,588	36,367
Mobility Business	15,528	-3,839	-1,150	10,539	22,806	-5,318	-1,550	15,937
Parking Business International	-85	-	-	-85	880	-	-	880
Subtotal	41,081	-	-3,771	37,309	58,325	-	-5,138	53,185
Adjustments	-14,471	-	+3,771	-10,699	-19,627	-	+5,138	-14,487
Non-operating profit and loss	-2,595	-	-	-2,595	-3,252	-	-	-3,252
Recurring Profit	24,014	-	-	24,014	35,445	-	-	35,445

25/10	Q1				Q2 YTD			
	①	②	③	①+②+③	①	②	③	①+②+③
	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information
Operating Profit or Loss (-)	9,318	-	-	9,318				
Parking Business Japan	8,780	+1,519	-1,023	9,276				
Mobility Business	5,140	-1,519	-463	3,157				
Parking Business International	376	-	-	376				
Subtotal	14,297	-	-1,486	12,810				
Adjustments	-4,978	-	+1,486	-3,491				
Non-operating profit and loss	-930	-	-	-930				
Recurring Profit	8,388	-	-	8,388				

25/10	Q3 YTD				FY			
	①	②	③	①+②+③	①	②	③	①+②+③
	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information	Previous segment information	Times CAR parking expenses (internal transactions)	Cost allocation for the ICT division	New segment information
Operating Profit or Loss (-)								
Parking Business Japan								
Mobility Business								
Parking Business International								
Subtotal								
Adjustments								
Non-operating profit and loss								
Recurring Profit								