Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.



March 19, 2025

To whom it may concern:

Company name:	MACROMILL, INC.
Name of representative:	Toru Sasaki, Representative Executive Officer and
	CEO
	(Securities code: 3978; TSE Prime Market)
Telephone number:	(TEL. +81-3-6716-0700) (key number)

Notice Regarding Result of the Tender Offer for the Company Shares, etc. by TJ1 Co., Ltd. and Changes in Parent Company, Largest Shareholder as a Major Shareholder, and Major Shareholders

MACROMILL, INC. (the "Company") hereby announces that the tender offer for common shares of the Company ("Company Shares") and the Stock Acquisition Rights (Note) (the Company Shares and Stock Acquisition Rights are collectively hereinafter referred to as the "Company Shares, etc.") (the tender offer for the Company Shares, etc. is hereinafter referred to as the "Tender Offer") that has been implemented by TJ1 Co., Ltd. (the "Tender Offeror") since November 15, 2024, ended on March 18, 2025, as described below.

The Company also announces that as a result of the Tender Offer, it expects changes in its parent company, the largest shareholder as a major shareholder, and its major shareholders on March 26, 2025 (the commencement date of the settlement of the Tender Offer) as below.

(Note) "Stock Acquisition Rights" refer to the 4th stock acquisition right issued pursuant to the resolution of the Company's board of directors meeting held on September 30, 2015 (the exercise period is from October 19, 2015 through October 18, 2025)

1. Results of the Tender Offer

The Company was informed of the results of the Tender Offer by the Tender Offeror today as in the reference material "Notice regarding Results of Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)"

The Tender Offer was successfully completed as the total number of the Company Shares, etc. tendered in the Tender Offer (25,787,201 shares) (including the number of shares underlying the Stock Acquisition Rights; the same shall apply hereinafter) reached and exceeded the minimum number of shares to be purchased (25,660,500 shares).

- 2. Changes in the Parent Company, the Largest Shareholder as a Major Shareholder, and Major Shareholders
 - Expected date of change
 March 26, 2025 (the commencement date of the settlement of the Tender Offer)
 - (2) Background of change

The Company was informed today by the Tender Offeror that the Tender Offeror would acquire 25,787,201 Company Shares, etc. through the Tender Offer.

As a result, once the Tender Offer is settled, the percentage of (i) the number of the voting rights to be owned by the Tender Offeror to (ii) the number of the voting rights owned by all shareholders in the Company will exceed 50% as of March 26, 2025 (the commencement date of the settlement of the Tender Offer), and the Tender Offeror will be a new parent company of and the largest shareholder as a major shareholder in the Company. Accordingly, TJ Holding Limited, the parent company of the Tender Offeror, TJ Midco Holding Limited and TJ Group Holding Limited will indirectly own the Company Shares through the Tender Offeror, and will, therefore, become a parent company of the Company.

In addition, TriVista Capital Inc. ("TriVista") which was the largest shareholder as a major shareholder in the Company will no longer qualify as the largest shareholder as a major shareholder and become a major shareholder in the Company as of March 26, 2025 (the commencement date of the settlement of the Tender Offer) since the Tender Offeror will become the new largest shareholder once the Tender Offer is settled.

Furthermore, since Grantham Mayo, Van Otterloo & Co. LLC ("GMO") which was a major shareholder in the Company, tendered all of its Company Shares in the Tender Offer which are to be acquired by the Tender Offeror, it will no longer qualify as a major shareholder in the Company as of March 26, 2025 (the commencement date of the settlement of the Tender Offer).

- (3) Overview of changing shareholders
 - (I) Overview of a shareholder that will become a new parent company and the largest shareholder as a major shareholder

(1)	Name	TJ1 Co., Ltd.		
(2)	Location	2-5, Kasumigaseki 3-chome, Chiyoda-ku, Tokyo		
(3)	Job title and name of representative	tsushi Akaike, Representative Director		
(4)	Description of business	 the business of controlling and managing the business activities of companies by holding their shares or interests; and any and all business incidental or related to the foregoing. 		
(5)	Share capital	JPY 10,000		
(6)	Date of establishment	August 28, 2024		

(7)	Major shareholders and ownership ratios	TJ Holding Limited 100%	
(8)	Relationship between the Con	npany and the Tender Offeror	
	Capital relationship	Not applicable.	
Personnel relationship Business relationship		Not applicable.	
		Not applicable.	
	Related party relationship	Not applicable.	

(II) Overview of shareholders that will become a new parent company

TJ Holding Limited

(1)	Name	TJ Holding Limited				
(2)	Location	Suite 2009-11, ICBC Tower, 3 Garden Road, Central, Hong Kong				
(3)	Job title and name of representative	Yee Man Cristal HO				
(4)	Description of business	 the business of controlling and managing the business activities of companies by holding their shares or interests; and any and all business incidental or related to the foregoing. 				
(5)	Share capital	JPY 100				
(6)	Date of establishment	October 2, 2024				
(7)	Major shareholders and ownership ratios	TJ Midco Holding Limited 100%				
(8)	Relationship with the Compar	ny				
	Capital relationship	Not applicable.				
	Personnel relationship	Not applicable.				
	Business relationship	Not applicable.				
	Related party relationship	Not applicable.				

TJ Midco Holding Limited

(1)	Name	TJ Midco Holding Limited			
(2)	Location	Suite 2009-11 ICBC Tower, 3 Garden Road, Central, Hong Kong			
(3)	Job title and name of representative	Yee Man Cristal HO			
(4)	Description of business	 the business of controlling and managing the business activities of companies by holding their shares or interests; and any and all business incidental or related to the foregoing. 			
(5)	Share capital	JPY 100			
(6)	Date of establishment	December 19, 2024			
(7)	Major shareholders and ownership ratios	TJ Group Holding Limited 100%			
(8)	Relationship with the Compa	ny			
	Capital relationship	Not applicable.			
	Personnel relationship	Not applicable.			
	Business relationship	Not applicable.			
	Related party relationship	Not applicable.			

(1)	Name	TJ Group Holding Limited				
(2)	Location	Suite 2009-11 ICBC Tower, 3 Garden Road, Central, Hong Kong				
(3)	Job title and name of representative	Yee Man Cristal HO				
(4)	Description of business	 the business of controlling and managing the business activities of companies by holding their shares or interests; and any and all business incidental or related to the foregoing. 				
(5)	Share capital	USD 10,000				
(6)	Date of establishment	September 30, 2024				
(7)	Major shareholders and ownership ratios	1	8.10%			
		CVC Capital Partners Asia VI (B) SCSp 8.	99%			
	ownersnip rados	CVC Capital Partners Investment Asia VI L.P.2.	91%			
(8)	Relationship with the Compa	ny				
	Capital relationship	Not applicable.				
	Personnel relationship Not applicable.					
	Business relationship	Not applicable.				
	Related party relationship	Not applicable.				

(III) Overview of a shareholder that will no longer qualify as the largest shareholder as a major shareholder

(1)	Name	TriVista Capital Inc.		
(2)	Location	6-5 Nihonbashi-kabuto-cho Chuo-ku, Tokyo		
(3)	Job title and name of representative	Representative Executive Officer Masaki Gotoh		
(4)	Description of business	Investment Management Business		

(IV) Overview of a shareholder that will no longer qualify as a major shareholder

(1)	Name	Grantham Mayo, Van Otterloo & Co .LLC		
(2)	Location	53 State Street, Suite 3300, Boston, MA 02109, USA.		
(3)	Job title and name of representative	General Counsel Philip Zachos		
(4)	Description of business	Investment Advisory Business		

(4) Number of voting rights and percentage of voting rights owned by the Shareholders subject to before and after change

(I) TJ1 Co., Ltd.

	Status	Number of voting rights (Percentage of voting rights, number of shares owned (Note))			Shareholder
		Directly owned	To be consolidated	Total	ranking
Before change	-	-	-	-	-

After change	Parent company and largest shareholder as a major shareholder	257,872 units (66.19 %) (25,787,201 shares)	-	257,872 units (66.19 %) (25,787,201 shares)	1st
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(Note): "Percentage of voting rights" after change is calculated using the number of voting rights (389,581 units) underlying the number of shares (38,958,159 shares) as the denominator, with percentage of voting rights rounded down to two decimal places, which is obtained by deducting the number of treasury shares held by the Company as of December 31, 2024 (2,239,541 shares) (however, such treasury shares do not include the Company Shares held by Custody Bank of Japan, Ltd. (Trust Account E) as a Board Benefit Trust (BBT) for the stock compensation plan for officers, etc. of the Company (435,820 shares).) as stated in the Company's Semi-annual Report for the 12th fiscal year (the "Semi-annual Report") filed on February 14, 2025 from the number of shares (41,197,700 shares) obtained by adding the number of the Company Shares (567,200 shares) represented by the Stock Acquisition Rights (the 4th Series Stock Acquisition Rights (5,672 units)), which is the total number of Stock Acquisition Rights remaining and exercisable as of December 31, 2024, to the total number of issued shares of the Company as of December 31, 2024 (40,630,500 shares) as stated in the Semi-annual Report. The same applies hereinafter.

(II) TJ Holding Limited

	Status	Number of voting rights (Percentage of voting rights, number of shares owned)			Shareholder
		Directly owned	To be consolidated	Total	ranking
Before change	-	-	-	-	-
After change	Parent company (indirectly owning Company Shares)	-	257,872 units (66.19 %) (25,787,201 shares)	257,872 units (66.19 %) (25,787,201 shares)	-

(III) TJ Midco Holding Limited

Status		Number of voting rights (Percentage of voting rights, number of shares owned)			Shareholder
		Directly owned	To be consolidated	Total	ranking
Before change	-	-	-	-	-
After change	Parent company (indirectly owning Company Shares)	-	257,872 units (66.19 %) (25,787,201 shares)	257,872 units (66.19 %) (25,787,201 shares)	-

(IV) TJ Group Holding Limited

	Status	Number of voting rights (Percentage of voting rights, number of shares owned)			Shareholder
		Directly owned	To be consolidated	Total	ranking
Before change	-	-	-	-	-

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(V) TriVista

	Status	Number of voting rights (Percentage of voting rights, number of shares owned)			Shareholder
		Directly owned	To be consolidated	Total	ranking
Before change	Largest shareholder as a major shareholder	70,950 units (18.21 %) (7,095,000 shares)	-	70,950 units (18.21 %) (7,095,000 shares)	1st
After change	Major shareholder	70,950 units (18.21 %) (7,095,000 shares)	-	70,950 units (18.21 %) (7,095,000 shares)	2nd

(Note): The above information is based on the large shareholding report (amendment report) submitted by the shareholder on May 29, 2023, and the Company has not been able to confirm the actual number of shares held by the shareholder.

(VI) GMO

	Status	Number of vot r	Shareholder		
		Directly owned	To be consolidated	Total	ranking
Before change	Major shareholder	47,300 units (12.14 %) (4,730,000 shares)	-	47,300 units (12.14 %) (4,730,000 shares)	2nd
After change	-	-	-	-	-

(5) Change in unlisted parent company, etc. subject to disclosure

The Tender Offeror, TJ Holding Limited, TJ Midco Holding Limited, and TJ Group Holding Limited will become unlisted parent company, etc. of the Company as a result of the Tender Offer, and the Tender Offeror will be subject to disclosure as unlisted parent company, etc. of the Company as it is in a position to exert influence by directly owning the Company Shares and is considered to have the most influence on the Company's decision making and business activities.

(6) Future prospects

As the Tender Offeror was unable to acquire all of the Company Shares, etc. through the Tender Offer, it intends to make the Tender Offeror the only shareholders in the Company through the procedures described in "(5) Policies on reorganization, etc. after the Tender Offer (matters concerning "two-step acquisition")" in "3. Details of, and Grounds and Reasons for the Opinion on the Tender Offer" in the "Notice Concerning Opinion in Favor of Tender Offer for the Company Shares, etc. by TJ1 Co., Ltd. and Recommendation to Tender" released by the Company on November 14, 2024. As a result of such procedures, the Company Shares will be delisted through the prescribed procedures in accordance with the delisting criteria of the Tokyo Stock Exchange, Inc. ("Tokyo

Stock Exchange"). After the delisting, the Company Shares cannot be traded on the Tokyo Stock Exchange.

Specific procedures, timing of implementation, and other details will be announced as soon as they are determined upon discussions with the Tender Offeror.

End

(Reference)

"Notice regarding Results of Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)" dated March 19, 2025

To whom it may concern

Company Name: TJ1 Co., Ltd. Name of Representative: Atsushi Akaike, Representative Director

Notice regarding Results of Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)

TJ1 Co., Ltd. (the "Tender Offeror") decided, on November 14, 2024, to acquire the common shares (the "Target Company Shares") of Macromill, Inc. (the "Target Company"), a company listed on the Prime Market of the Tokyo Stock Exchange, Inc., and the Stock Acquisition Rights (as defined in (3) Class of Shares, etc. relating to Purchase, etc. of 1.Outline of Purchase, etc.) through a tender offer (the "Tender Offer") under the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended; the "Act"). The Tender Offer was conducted from November 15, 2024, and completed on March 18, 2025. As such, the Tender Offeror hereby reports the results thereof, as follows:

- 1. Outline of Purchase, etc.
 - Name and Address of Tender Offeror Name: TJ1 Co., Ltd Address: 2-5, Kasumigaseki 3-chome, Chiyoda-ku, Tokyo
 - (2) Name of Target Company Macromill, Inc.
 - (3) Class of Shares, etc. relating to Purchase, etc.
 - (i) Common shares
 - (ii) The Fourth Series Stock Acquisition Rights issued based on a resolution of a meeting of the board of directors of the Target Company held on September 30, 2015 (the "Stock Acquisition Rights ")(the exercise period is from October 19, 2015 to October 18 2025).
 - (4) Number of Shares, etc. to be Purchased

Number of Shares to be	Minimum Number of Shares to be	Maximum Number of Shares to be	
Purchased	Purchased	Purchased	
38,958,165 shares	25,660,500 shares		

(Note 1) If the total number of shares, etc. tendered in the Tender Offer (the "Tendered Shares, etc.") is less than the minimum number of shares to be purchased (25,660,500 shares), the Tender Offeror

will not purchase any of the Tendered Shares, etc. If the total number of the Tendered Shares, etc. is equal to or greater than the minimum number of shares to be purchased (25,660,500 shares), the Tender Offeror will purchase all of the Tendered Shares, etc.

- (Note 2) In the Tender Offer, the Tender Offeror does not intend to purchase the treasury shares held by the Target Company or the Target Company Shares held by Custody Bank of Japan, Ltd. (Trust Account E) in a Board Benefit Trust (BBT) under the stock compensation plan for officers, etc. of the Target Company (the "BBT Owned Shares").
- (Note 3) Since the maximum number of shares to be purchased was not set in the Tender Offer, the number of shares to be purchased is the maximum number of shares, etc. to be purchased (38,958,165 shares) by the Tender Offeror in the Tender Offer. This number was the number of shares obtained by adding the number of the Target Company Shares (717,200 shares) that are subject to the Stock Acquisition Rights (Fourth Series Stock Acquisition Rights: 7,172 rights) that remained outstanding and exercisable as of September 30, 2024 as reported by the Target Company, to the total number of issued shares of the Target Company as of September 30, 2024 (40,480,500 shares) stated in the "First Quarterly Consolidated Financial Results for the Fiscal Year Ending June 2025 (IFRS)" (the "Target Company's Financial Results") announced by the Target Company on November 14, 2024 (41,197,700 shares), and by deducting the number of treasury shares held by the Target Company as of September 30, 2024 stated in the Target Company's Financial Results (2,239,535 shares) (however, such treasury shares do not include the BBT Owned Shares).
- (Note 4) There is a possibility that the Stock Acquisition Rights may be exercised by the last day of the purchase, etc. period of the Tender Offer (the "Tender Offer Period"), and the Target Company Shares issued or transferred as a result of such exercise will also be subject to the Tender Offer.
- (Note 5) Shares constituting less than one (1) unit are also subject to the Tender Offer. In the event that the shareholders exercise their right to require the Target Company to purchase shares constituting of less than one (1) unit in accordance with the Companies Act (Act No.86 of 2005, as amended), the Target Company may purchase its own shares during the Tender Offer Period in accordance with the procedures prescribed by laws and regulations.
- (5) Period of Purchase, etc.
 - Period of Purchase, etc.
 From November 15, 2024 (Friday) through March 18, 2025 (Tuesday) (80 business days)
 - Possibility of Extension Pursuant to Request by the Target Company Not applicable.
- (6) Price of Purchase, etc.
 - (i) JPY 1,275 per of common share
 - (ii) JPY 72,500 per Stock Acquisition Right

2. Results of Purchase, etc.

(1) Outcome of Tender Offer

The Tender Offer was subject to the condition that, if the total number of the Tendered Shares is less than the minimum number of shares to be purchased (25,660,500 shares), the Tender Offeror will not purchase any of the Tendered Shares. As the total number of the Tendered Shares (25,787,201 shares) exceeded the minimum number of shares to be purchased (25,660,500 shares), the Tender Offeror will acquire all of the Tendered Shares as described in the public notice of the commencement of the Tender Offer and the tender offer registration statement (including the matters amended by the public notices of the changes to the terms and conditions of the Tender Offer for shares, etc. and the amendments to the tender offer registration statement filed thereafter).

(2) Date of Public Notice of Results of Tender Offer, and Name of Newspaper for Public Notice Pursuant to Article 27-13, Paragraph 1 of the Act, on March 19, 2025, the Tender Offeror announced to the press the results of the Tender Offer, by the method prescribed in Article 9-4 of the Order for Enforcement of the Financial Instruments and Exchange Act (Cabinet Order No. 321 of 1965, as amended) and Article 30-2 of the Cabinet Office Ordinance on Disclosure Required for Tender Offer for Share Certificates, Etc. by Person Other than Issuer (Ministry of Finance Ordinance No. 38 of 1990, as amended).

Class of Share, etc.	Number of Tendered Shares After Conversion	Number of Purchased Shares After Conversion	
Shares	25,220,001 shares	25,220,001 shares	
Stock Acquisition Rights	567,200 shares	567,200 shares	
Bonds with Stock Acquisition Rights	—shares	— shares	
Trust Beneficiary Certificate for Shares ()	— shares	— shares	
Depositary Receipts for Shares	— shares	—shares	
Total	25,787,201 shares	25,787,201 shares	
(Total Number of Dilutive Shares)	(567,200 shares)	(567,200 shares)	

(3) Number of Shares, etc. Purchased, etc.

(4) Percentage of Ownership of Shares, etc. after Purchase, etc.

Number of Voting Rights	-voting rights	(Percentage of Ownership of Shares,	
Represented by Shares, etc. Held	voting rights	etc. Before the Purchase, etc.: $-\%$)	

by Tender Offeror Before the		
Purchase, etc.		
Number of Voting Rights Represented by Shares, etc. Held by Specially Related Parties Before the Purchase, etc.	92,210 voting rights	(Percentage of Ownership of Shares, etc. Before the Purchase, etc.: 23.67%)
Number of Voting Rights Represented by Shares, etc. Held by Tender Offeror After the Purchase, etc.	257,872 voting rights	(Percentage of Ownership of Shares, etc. After the Purchase, etc.: 66.19%)
Number of Voting Rights Represented by Shares, etc. Held by Specially Related Parties After the Purchase, etc.	-voting rights	(Percentage of Ownership of Shares, etc. After the Purchase, etc.: $-\%$)
Number of Voting Rights of All Shareholders, etc. of the Target Company	383,854 voting rights	

- (Note 1) "Number of Voting Rights Represented by Shares, etc. Held by Specially Related Parties Before the Purchase, etc." is the total number of voting rights relating to the number of shares owned by each of the Specially Related Parties (excluding those who are excluded from the Specially Related Parties in accordance with Article 3, Paragraph 2, Item 1 of the Cabinet Office Order in the calculation of the percentage of ownership of shares, etc. in each item of Article 27-2, Paragraph 1 of the Act).
- (Note 2) "Number of Voting Rights of All Shareholders, etc. of the Target Company" is the number of voting rights of all shareholders (the number of shares per unit is listed as 100 shares) as of December 31, 2024 stated in the 12th Semi-Annual Securities Report (the "Semi-Securities Report") filed by the Target Company on February 14, 2025. However, in the Tender Offer, because shares of less than one (1) unit (excluding the treasury fractional shares of less than one (1) unit held by the Target Company) and the Target Company Shares that may be issued or transferred upon the exercise of the Stock Acquisition Rights are also subject to the Tender Offer, in the calculation of "Percentage of Ownership of Shares, etc.," the number of voting rights (389,581 voting rights) represented by the number of shares (38,958,165 shares) obtained by adding the number of the Target Company Shares (567,200 shares) that are subject to the Stock Acquisition Rights (Fourth Series Stock Acquisition Rights) that remained outstanding and exercisable as of December 31, 2024 as reported by the Target Company, to the total number of issued shares of the Target Company as of December 31, 2024 (40,630,500 shares) stated in the Semi-Securities Report (41,197,700 shares) and by

deducting the number of treasury shares held by the Target Company as of December 31, 2024 stated in the Semi-Annual Securities Report (2,239,541 shares) (however, such treasury shares do not include the Target Company Shares held by Custody Bank of Japan, Ltd. (Trust Account E) as a Board Benefit Trust (BBT) for the stock compensation plan for officers, etc. of the Target Company (435,820 shares)), is used as the denominator.

- (Note 3) With respect to "Percentage of Ownership of Shares, etc." and "Percentage of Ownership of Shares, etc. After the Purchase, etc." the figures are rounded to two decimal places.
- (5) Calculation in Case Where Purchase, etc. under Tender Offer is Conducted by Proportional Distribution Method

Not applicable.

(6) Method of Settlement

- (i) Name and location of the head office of financial instruments business operators or banks etc. in charge of the settlement of purchase, etc.
 Mizuho Securities Co., Ltd. 1-5-1, Otemachi, Chiyoda-ku, Tokyo
 Rakuten Securities, Inc. (Sub-Agent) 6-21, Minami-Aoyama 2-chome, Minato-ku, Tokyo
- (ii) Commencement date of settlement March 26, 2025 (Wednesday)

(iii) Method of settlement

(If applying through Mizuho Securities Co., Ltd.)

A notice of purchase, etc. through the Tender Offer will be mailed to the addresses of the Tendering Shareholders (or the addresses of their standing proxies in the case of Non-Resident Shareholders) without delay after the expiry of the Tender Offer Period. Payment for the shares, etc. will be made in cash. The Tender Offer Agent will, in accordance with the instructions of the Tendering Shareholders (or their standing proxies in the case of Non-Resident Shareholders), remit the sales price for the purchased shares, etc., without delay after the settlement commencement date, to the location designated by the Tendering Shareholders (or their standing proxies in the case of Non-Resident Shareholders) or to the account of the Tendering Shareholders who accepted the tender from the Tender Offer Agent.

(If applying through Rakuten Securities, Inc.)

A notice of purchase, etc. through the Tender Offer will be delivered to the Tendering Shareholders by electromagnetic means without delay after the expiry of the Tender Offer Period. Payment for the shares, etc. will be made in cash. The sales price for the purchased shares, etc.] will be paid by the Sub-Agent to the Tendering Shareholder Account (Sub-Agent) without delay after the settlement commencement date.

3. Policies, etc. after Tender Offer and Future Prospects

With respect to the policies, etc. after the Tender Offer, there is no change from those described in the "Notice regarding Commencement of Tender Offer for Shares, etc. of Macromill, Inc. (Securities Code: 3978) by TJ1 Co., Ltd." released on November 14, 2024 by the Tender Offeror (including matters amended by the "Notice of Extension of Tender Offer Period for Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978) by TJ1 Co., Ltd." dated December 26, 2024, the "Notice of Amendments to Conditions of Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)" dated January 17, 2025, the "Notice of Extension of Tender Offer Period for Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)" dated February 3, 2025, the "(Change) Notice of Amendment to "Notice regarding Commencement of Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)" in Connection with Filing of Amendment Statement to Tender Offer Registration Statement" dated February 17, 2025, and the "Notice regarding Change of Purchase Conditions of Tender Offer for Shares, etc., of Macromill, Inc. (Securities Code: 3978)" dated March 4, 2025). In addition, following the result of the Tender Offer, the Tender Offeror plans to implement a series of procedures to make the Tender Offeror the sole shareholder of the Target Company. As of today, the Target Company Shares are listed on the TSE Prime Market. However, if the Tender Offeror implements the said procedures, the Target Company Shares will be delisted pursuant to the procedures prescribed by the TSE in accordance with the TSE's delisting criteria. After the delisting of the Target Company Shares, the Target Company Shares will no longer be traded on the TSE Prime Market. Future procedures will be promptly announced by the Target Company as soon as they are determined upon consultation between the Tender Offeror and the Target Company.

 Location at which Copy of Tender Offer Report is Available to Public TJ1 Co., Ltd.
 (2-5, Kasumigaseki 3-chome, Chiyoda-ku, Tokyo) Tokyo Stock Exchange, Inc.
 (2-1, Nihonbashi Kabuto-cho, Chuo-ku, Tokyo)

End

[Solicitation Regulations]

This press release is intended to announce the Tender Offer to the public and has not been prepared for the purpose of soliciting an offer to sell shares. If shareholders wish to make an offer to sell their shares, they should first read the Tender Offer Explanation Statement concerning the Tender Offer and make an offer to sell their shares at their sole discretion. This Press Release shall neither be, nor constitute a part of, an offer or solicitation to sell, or solicitation of an offer to purchase, any securities, and neither this Press Release (or any part of this Press Release) nor its distribution shall be interpreted to constitute the basis of any agreement in relation to the Tender Offer, and this Press Release may not be relied upon at the time of entering into any such agreement.

[Forward-Looking Statements]

This Press Release contains "forward-looking statements" as defined in Section 27A of the U.S. Securities Act of 1933 (as amended) and Section 21E of the U.S. Securities Exchange Act of 1934. It is possible that actual results may substantially differ from the projections, etc. as expressly or implicitly indicated in any "forward-looking statements" due to any known or unknown risks, uncertainties, or any other factors. Neither the Tender Offeror nor any of its affiliates gives any assurance that such projections, etc. expressly or implicitly indicated in any "forward-looking statements" will ultimately be accurate. The "forward-looking statements" included in this Press Release have been prepared based on the information available to the Tender Offeror as of this date, and unless otherwise required by applicable laws and regulations or Rules of Financial Instruments and Exchange, neither the Tender Offeror nor any of its affiliates is obliged to update or modify such statements in order to reflect any future events or circumstances.

[U.S. Regulations]

The Tender Offer will be conducted in accordance with the procedures and information disclosure standards prescribed in the Japanese law. However, these procedures and information disclosure standards are not necessarily the same as the procedures and information disclosure standards in the U.S. In particular, Section 13(e) and Section 14(d) of the U.S. Securities Exchange Act of 1934 (as amended) (the "U.S. Securities Exchange Act of 1934") and the rules prescribed thereunder do not apply to the Tender Offer; therefore, the Tender Offer will not be conducted in accordance with those procedures or standards. The financial statements contained or referred to in this Press Release and reference materials thereof have not been prepared in accordance with the U.S. accounting standards. Accordingly, such financial information may not necessarily be equivalent or comparable to those prepared in accordance with the U.S. accounting standards. Moreover, as the Tender Offeror is a company incorporated outside of the U.S. and a part of or all of its directors are non-U.S. residents, it may be difficult to enforce any rights or claims arising under the U.S. federal securities laws. It may also be impossible to commence legal actions against a non-U.S. company or its directors in a non-U.S. court on the grounds of a violation of the U.S. securities laws. Furthermore, there is no guarantee that a corporation that is based outside of the U.S. or its subsidiaries or affiliated companies may be compelled to submit themselves to the jurisdiction of a U.S. court. Unless otherwise provided, all procedures for the Tender Offer shall be conducted entirely in the Japanese language. Some or all of the documents relating to the Tender Offer are or will be prepared in the English language. However, if there is any inconsistency between the document in English and the document in Japanese, the Japanese document shall prevail. The Tender Offeror and its affiliate (including the Target Company) and their respective financial advisors and the affiliates of the Tender Offer Agent may, within their ordinary course of business and to the extent permitted under the related Japanese financial instruments and exchange laws and regulations, purchase or take actions to purchase the Target Company Shares for their own account or for their customers' accounts other than through the Tender Offer prior to the commencement of, or during the Tender Offer Period in accordance with the requirements of Rule 14e-5(b) under the U.S. Securities Exchange Act of 1934. If any information concerning such purchase, etc. is disclosed in Japan, disclosure of such information in English will be made by the person who conducted such purchase, etc. on the website of such person. [Other Countries]

The announcement, issuance, or distribution of this Press Release may be legally restricted in some countries or territories. In such case, shareholders should be aware of and comply with such restriction. The announcement, issuance, or distribution of this Press Release shall not be interpreted as an offer to purchase or solicitation of an offer to sell share certificates concerning the Tender Offer, but shall be interpreted simply as a distribution of information.