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To whom it may concern

Company name: PILLAR Corporation
Name of representative: Yoshinobu Iwanami, President
(Securities code: 6490; Prime Market of the Tokyo Stock Exchange)
Inquiries: Katsuhiko Shukunami, Executive Vice President and Executive Officer
(Telephone: +81-6-7166-8281)

Opening the Tokyo Innovation Center as a New Research Base in Japan

To accelerate sustainable value creation, PILLAR Corporation will open the Tokyo Innovation Center as a new research base within Haneda Innovation City, which is a large-scale complex in the Haneda area. As well as promoting cutting-edge research and development, this center will boost technological innovation through collaboration between industry and academia and co-creation between companies, with the aim of generating creative, high-quality products and services that pave the way for the future.



Exterior view of HANEDA INNOVATION CITY (Photo courtesy of FOTOTECA)

[Context and objectives for developing a new base]

PILLAR Corporation has provided value to the world based on creating a future that supports society, which is the philosophy stated in our Purpose, and with an awareness of social challenges and our materialities. Until now, our R&D structure has been concentrated in the Kansai region, and to realize greater Value Creation, we are expanding that structure to the Tokyo area. This will enable us to engage in research and development in a location that is closer to customers in the Kanto region, and to speed up such R&D while gaining a more accurate understanding of their needs. We decided to establish this new research base with the goal of further accelerating technological innovation by increasing the opportunities for collaboration between industry and academia and co-creation between companies, and by integrating a diversity of expertise.

[Overview of Tokyo Innovation Center]

Launch Date	Fourth Quarter of Fiscal Year 2026 (Scheduled)
Location	Zone B 3F, Haneda Innovation City, 1-chome 1-4 Haneda Airport, Ota-ku, Tokyo
Key functions	<ul style="list-style-type: none">• Discovery of new technological challenges and multifaceted development of existing technologies• Promotion of technological innovation through collaboration between industry and academia and co-creation between companies

*Haneda Innovation City: This complex combines commercial functions such as shopping, cuisine, traditional culture, and live music with functions for generating innovation that include research and development, a state-of-the-art medical center, and an international convention center. Parts of Haneda Innovation City opened for business in July 2020, with the complex as a whole opening in November 2023.