



September 28, 2026

Notice Regarding the Business Transfer Between Consolidated Subsidiaries

Company name: FEED ONE CO., LTD.
 Listing: Tokyo
 Securities code: 2060
 URL: <https://www.feed-one.co.jp/english/>
 Representative: REPRESENTATIVE DIRECTOR, HIDEHIRO SHOJI
 PRESIDENT
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FEED ONE CO., LTD. announced that, at the meeting of its Board of Directors held today, it resolved to transfer the feed procurement and sales business operated by Dohoku Kyodo Shiryō Hanbai Co., Ltd., a consolidated subsidiary of the Company, to Hokkaido Feed One Hanbai Co., Ltd., another consolidated subsidiary of the Company, with an effective date of April 1, 2027.

1. Purpose of the Business Transfer

The Group is pursuing the “Medium-Term Management Plan 2026 - 1st STAGE for NEXT 10 YEARS,” which commenced in fiscal 2024, and is strengthening its business foundation with a view toward the next decade to realize its newly established Purpose: “Creating the Future of Food through Feed, Supporting Life, and Delivering Smiles.”

The Company has decided to undertake this business transfer with the aim of further strengthening its feed sales capabilities in the Hokkaido region, establishing a broader sales network throughout Hokkaido, and enhancing the effective utilization and efficiency of management resources.

2. Overview of the Parties to the Business Transfer

	Acquiring Company	Transferring Company
(1) Company Name	Hokkaido Feed One Hanbai Co., Ltd.	Dohoku Kyodo Shiryō Hanbai Co., Ltd.
(2) Head Office Address	4-4, Misono 6-jo 7-chome, Iwamizawa, Hokkaido, Japan	1-10 Butsuryu Danchi 1-jo 1-chome, Asahikawa, Hokkaido, Japan
(3) Name and position of representative	Representative Director Tomoyoshi Mohri	Representative Director: Akihiro Kobayashi
(4) Business Description	Purchase and sale of feed	Purchase and sale of feed and leasing of real estate
(5) Capital	JPY 25 million	JPY 10 million
(6) Date of establishment	April 1, 2021	March 5, 1963
(7) Number of issued shares	500 shares	20,000 shares
(8) Fiscal year end	March 31	March 31
(9) Major shareholders and shareholding ratio	FEED ONE CO., LTD. 100%	FEED ONE CO., LTD. 100%

3. Schedule of the Business Transfer

Board of Directors Resolution Date	September 28, 2026
Shareholders' Approval	December 2026 (planned)
Agreement Execution	December 2026 (planned)
Effective Date	April 1, 2027 (planned)

4. Future Outlook

As this business transfer will be conducted between the Company's consolidated subsidiaries, its impact on the Company's consolidated financial results is expected to be immaterial.

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